Overview and History

The Healthcare Anchor Network (HAN) is a nationally recognized collaboration of health systems intentionally leveraging their purchasing, hiring and investing power to improve health and well-being by addressing economic and racial inequities in the communities they serve.

HAN works to achieve a critical mass of health systems adopting the anchor mission, a proactive commitment to leverage their economic, political, and human capital in partnership with community to drive equitable, local economic impact.

HAN strives to build a healthcare and anchor institution movement focused on addressing economic and racial inequities in community conditions that create poor health by I) defining the healthcare leadership standard, 2) promoting industry collaboration, 3) incubating and scaling anchor strategies, and 4) leading innovations in implementation. Today, HAN's 70+ health systems represent more than 1,000 hospitals, over \$100 billion of purchasing power, \$250 billion of invested assets, and more than 2 million of staff resources.

Founding members and seed funders of the Healthcare Anchor Network include Advocate Aurora Health, CommonSpirit Health, Henry Ford Health System, Intermountain Healthcare, Kaiser Permanente, ProMedica, Providence, Rush University System for Health, RWJBarnabas Health, SSM Health, Trinity Health, and UMass Memorial Health.

Activities of the Network

HAN provides strategic support, curates deep dive peer conversations and facilitates initiative workgroups for members as they develop, launch, grow, and institutionalize anchor mission strategies at their institutions. These structured learning opportunities help members develop the necessary tools, frameworks, and relationships, and to address common challenges needed to accelerate anchor strategies. HAN convenes health systems twice annually. HAN also administers an annual data collection process around core anchor strategies and supports a member-only online community platform that provides tools and resources to help meet specific needs.

"As Henry Ford Health System continues to focus on uplifting healthy communities in the regions we serve, we lean on our relationship with the Healthcare Anchor Network for guidance, support, and sharing of critical information. It is vital that the entire healthcare sector explore and commit to investments in the social needs and determinants of health, and the HAN is leading the way to promote this activity and collaboration among its members."

Dr. Kimberlydawn Wisdom, senior vice president of community health & equity, Henry Ford Health System



Healthcare Anchor Network

Health Systems Collaborating to Build Inclusive, Local Economies

Activities of the Network

Initiative groups

- Place-based Investing
- Impact Purchasing
- Inclusive, Local Hiring
- Advancing the Organizational Imperative
- Aligning to Advance Policy
- Building the Evidence Base
- Collaborating with Community Stakeholders
- Leveraging Anchor Philanthropy

Racial and Economic Equity Awareness and Leadership (REAL) Series

- Individual cohorts
- Team-based cohorts

Peer affinity list

- Academic Medical Centers
- Multi-State Systems
- Rural Areas
- Safety Net

Leadership commitments

- Impact Purchasing Commitment
- Place-based Investment Commitment
- Impact Workforce Commitment
- Racism is a Public Health Crisis Statement
- Principles for Healthy and Affordable Housing

Various High Impact, Time Limited Cohorts

Membership

Healthcare leaders are uniquely positioned and incentivized to play a more active role in supporting local economies. The time is now for an expansion and deepening of this work in our communities, and leaders in the field are rising to the occasion. Membership in the Healthcare Anchor Network is open to representatives of all health systems that can bring their energy, insight, and innovation to the collective work. Join us in advancing the anchor mission of healthcare.

"UMass Memorial Health was ready to commit to anchor strategies that could leverage our resources to benefit our local community, but we didn't really know where or how to start. After The Healthcare Anchor Network's catalytic and inspiring workshop, we had a new sense of alignment and engagement on ourteam, and a clear shared vision of the path forward."

Douglas Brown, President, UMM Community Hospitals, CAO, UMass Memorial Health, Inc.

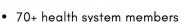


Health Care Anchor Network Health Systems Collaborating to Build Inclusive, Local Economies

The Healthcare Anchor Network (HAN) provides the knowledge and the resources to incubate and scale strategies to improve community health and well-being by building inclusive, local economies.



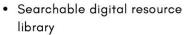
- Make the business impact case
- · Drive community wealth building
- Share success stories
- · Participate in regional hosting opportunities
- Champion & lead anchor mission movement



- All department & career levels
- Safe space for learning & collaboration

- · Research findings & case studies
- Reports on anchor mission & health & economic inequities
- Best practices
- Monthly calls & meetings across initiative groups & peer affinity groups
- Experts & consultants

RESOURCES



- Meeting & convening content
- Monthly e-newsletter
- Online anchor dashboard



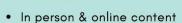


- · Dialog across health systems
- Expertise at all levels
- In person & virtual forums
- · Access to innovators, leaders & pathfinders
- Co-develop new tools & innovations
- Create messages & strategies for systemic change

IDEAS & TRAININGS



- · Leading initiatives
- · Fresh insights delivered to your inbox
- · Emerging practices
- REAL Series & leadership development



- Customizable, organization specific training
- Shared anchor metrics to benchmark, track progress & compare against member averages



For information on joining the Healthcare Anchor Network, email: membership@anchornetwork.org



HAN Members

AdventHealth

Adventist Health

Advocate Health (f)

Alameda Health System

Allegheny Health Network

Ascension Health

AtlantiCare

Banner Health

Baptist Health

Baystate Health

BJC Healthcare

Bon Secours Mercy Health

Boston Children's Hospital

Boston Medical Center

Children's Hospital of Philadelphia

ChristianaCare

CHRISTUS Health

Cleveland Clinic

CommonSpirit Health (f)(s)

Corewell Health

Dartmouth Health

Denver Health

ECU Health

Einstein Healthcare Network

El Camino Health

Franciscan Missionaries of our Lady Health

System

Froedtert Health

Geisinger

Hackensack Meridian Health

Hartford HealthCare

Hawaii Pacific Health

Henry Ford Health (f)

Inova Health System

Intermountain Healthcare (s)

Kaiser Permanente (f) (s)

Lurie Children's of Chicago

M Health Fairview

Maimonides Medical Center

HAN Affiliate Members

AARP

Anchorum St. Vincent

Connecticut Hospital Association

Mass General Brigham

MedStar Health

Memorial Hermann Health System

The MetroHealth System

Michigan Medicine

Nemours Children's Health

NewYork-Presbyterian

Nuvance Health

Ohio State University Wexner Medical Center

OU Health

OSF HealthCare

Parkland Health

ProMedica (f)(s)

Providence Health (f)

Rush University System for Health (f)

RWJBarnabas Health (f)

San Mateo County Health

Seattle Children's Hospital

Sentara Healthcare

SolutionHealth

Spartanburg Regional Healthcare System

SSM Health (s)

Trinity Health (f)(s)

UC Davis Health

UCLA Health

UC San Diego Health

UC San Francisco

UMass Memorial Health (f)

UNC Health

University Hospitals

University of Maryland Medical System

University of New Mexico Health Sciences

Center

UPMC

University of Utah Health

University of Vermont Health Network

VCU Health

WellSpan Health

Yale New Haven Health

f Founding Members

(s) Seed Funders