Overview and History

The Healthcare Anchor Network (HAN) catalyzes health systems to leverage their hiring, purchasing, investing, and other key assets to build inclusive local economies to address economic and racial inequities in community conditions that create poor health.

HAN supports health systems in implementing the anchor mission by raising the bar for best-in-class practices, accelerating adoption among individual organizations through an action-oriented framework, and fostering unique sector collaborations to scale social impact.

HAN members are leading a health systems movement to universally adopt the anchor mission framework and partner collaboratively and authentically with other anchor institutions and with their communities to create economically, socially, and racially equitable outcomes in place. Today, HAN's 70+ health systems represent more than 1,000 hospitals, over \$100 billion of purchasing power, \$250 billion of invested assets, and more than 2 million of staff resources.

Founding members and seed funders of the Healthcare Anchor Network include Advocate Health, CommonSpirit Health, Henry Ford Health, Intermountain Health, Kaiser Permanente, ProMedica, Providence, Rush University System for Health, RWJBarnabas Health, SSM Health, Trinity Health, and UMass Memorial Health.

Activities of the Network

HAN provides strategic support, curates deep dive peer conversations and facilitates initiative workgroups for members as they develop, launch, grow, and institutionalize anchor mission strategies at their institutions. These structured learning opportunities help members develop the necessary tools, frameworks, and relationships, and to address common challenges needed to accelerate anchor strategies. HAN convenes health systems twice annually. HAN also administers an annual data collection process around core anchor strategies and supports a member-only online community platform that provides tools and resources to help meet specific needs.

"As Henry Ford Health continues to focus on uplifting healthy communities in the regions we serve, we lean on our relationship with the Healthcare Anchor Network for guidance, support, and sharing of critical information. It is vital that the entire healthcare sector explore and commit to investments in the social needs and determinants of health, and the HAN is leading the way to promote this activity and collaboration among its members."

Dr. Kimberlydawn Wisdom, senior vice president of community health & equity, Henry Ford Health System

CATALYST





Healthcare Anchor Network

Health Systems Collaborating to Build Inclusive, Local Economies

Activities of the Network

Initiative groups

- Place-based Investing
- Impact Purchasing
- Impact Workforce
- Advancing the Organizational Imperative
- Aligning to Advance Policy
- Building the Evidence Base
- Collaborating with Community Stakeholders
- Leveraging Anchor Philanthropy

High Impact, Time Limited Cohorts

- National Partnership for Women & Families
- RIP Medical Debt
- Building Resiliency through Employee Ownership (BREO
- Center for Community Investment (CCI)
- Anchor Collaborative Learning

Ad-hoc Peer affinity list

- Academic Medical Centers
- Multi-State Systems
- Rural Areas
- Safety Net

Leadership commitments

- Impact Purchasing Commitment
- Place-based Investment Commitment
- Impact Workforce Commitment
- Racism is a Public Health Crisis Statement
- Principles for Healthy and Affordable Housing

Membership

Healthcare leaders are uniquely positioned and incentivized to play a more active role in supporting local economies. The time is now for an expansion and deepening of this work in our communities, and leaders in the field are rising to the occasion. Membership in the Healthcare Anchor Network is open to representatives of all health systems that can bring their energy, insight, and innovation to the collective work. Join us in advancing the anchor mission of healthcare.

"UMass Memorial Health was ready to commit to anchor strategies that could leverage our resources to benefit our local community, but we didn't really know where or how to start. After The Healthcare Anchor Network's catalytic and inspiring workshop, we had a new sense of alignment and engagement on our team, and a clear shared vision of the path forward."

Douglas Brown, President, UMM Community Hospitals, CAO, UMass Memorial Health, Inc.



Health Care Anchor Network Health Systems Collaborating to Build Inclusive, Local Economies

The Healthcare Anchor Network (HAN) provides the knowledge and the resources to incubate and scale strategies to improve community health and well-being by building inclusive, local economies.



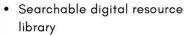
- Make the business impact case
- · Drive community wealth building
- Share success stories
- Participate in regional hosting opportunities
- Champion & lead anchor mission movement



- 70+ health system members
- All department & career levels
- Safe space for learning & collaboration

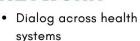
- · Research findings & case studies
- Reports on anchor mission & health & economic inequities
- Best practices
- Monthly calls & meetings across initiative groups & peer affinity groups
- Experts & consultants

RESOURCES



- Meeting & convening content
- Monthly e-newsletter
- Online anchor dashboard



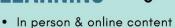


- Expertise at all levels
- In person & virtual forums
- · Access to innovators, leaders & pathfinders
- Co-develop new tools & innovations
- Create messages & strategies for systemic change

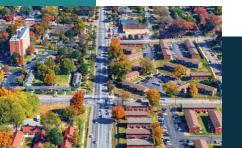
IDEAS & TRAININGS



- · Leading initiatives
- · Fresh insights delivered to your inbox
- Emerging practices
- REAL Series & leadership development



- Customizable, organization
- specific training
- Shared anchor metrics to benchmark, track progress & compare against member averages



For information on joining the Healthcare Anchor Network, email: HEALTHCARE membership@anchornetwork.org ANCHOR NETWORK

Healthcare Anchor Network Members

AdventHealth

Advocate Health (f)

Allegheny Health Network

Allina Health

Ascension

AtlantiCare

Banner Health

Baptist Health

Baystate Health

Beth Israel Lahey Health

BJC HealthCare

Bon Secours Mercy Health

Boston Children's Hospital

Boston Medical Center

Children's Hospital of Philadelphia

CHRISTUS Health

Cleveland Clinic

CommonSpirit Health (f)(s)

Corewell Health

Dartmouth Health

ECU Health

El Camino Health

Endeavor Health

Franciscan Missionaries of our Lady Health

System

Froedtert Health

Geisinger

Hackensack Meridian Health

Hartford HealthCare

Hawaii Pacific Health

Henry Ford Health (f)

Inova Health System

Intermountain Health (s)

lefferson Health

The Johns Hopkins Health

System Corporation

Kaiser Permanente (f)(s)

Lurie Children's of Chicago

M Health Fairview

Maimonides Medical Center

HAN Affiliate Members

AARP

Connecticut Hospital Association Health Foundation of South Florida Methodist Healthcare Ministries MedStar Health

Memorial Hermann Health System

The MetroHealth System

Michigan Medicine

MultiCare

Nemours Children's Health

NewYork-Presbyterian

Nuvance Health

Ochsner Health

Ohio State University Wexner Medical Center

OU Health

Parkland Health

ProMedica (f)(s)

Providence (f)

Rush University System for Health (f)

RW|Barnabas Health (f)

San Mateo County Health

Seattle Children's Hospital

Sentara Healthcare

Spartanburg Regional Healthcare System

SSM Health (s)

Stanford Health Care

Sutter Health

Trinity Health (f) (s)

UC Davis Health

UCI Health

UCLA Health

UC San Diego Health

UC San Francisco

UMass Memorial Health (f)

University Health

University Hospitals

University of Maryland Medical System

UPMC

University of Utah Health

University of Vermont Health Network

- **f** Founding Members
- s Seed Funders