Overview and History

The Healthcare Anchor Network (HAN) is a national collaboration of U.S. health systems that are committed to leveraging their institutional resources—like hiring, purchasing, and investing—to improve the economic and social conditions in the communities they serve. Through collaborative action, we're maximizing the positive impact healthcare institutions can have as economic anchors in their communities.

HAN supports and empowers health systems to deploy their substantial resources—hiring practices, purchasing power, investment portfolios, and more—to address the fundamental causes of health disparities and create economically stable communities.

By harnessing the collective strength of the healthcare sector—representing over \$588 billion in purchasing power, \$400 billion in invested assets, and nearly 6 million employees—we can substantially impact the drivers of health while building stronger and more sustainable local economies.

Founding members and seed funders of the Healthcare Anchor Network include Advocate Health, CommonSpirit Health, Henry Ford Health, Intermountain Health, Kaiser Permanente, ProMedica, Providence, Rush University System for Health, RWJBarnabas Health, SSM Health, Trinity Health, and UMass Memorial Health.

Activities of the Network

HAN provides strategic support, curates deep dive peer conversations and facilitates initiative workgroups for members as they develop, launch, grow, and institutionalize anchor mission strategies at their institutions. These structured learning opportunities help members develop the necessary tools, frameworks, and relationships, and address common challenges needed to accelerate anchor strategies. HAN convenes health systems twice annually. HAN also administers an annual data collection process around core anchor strategies and supports a member-only online community platform that provides tools and resources to help meet specific needs.

"As Henry Ford Health continues to focus on uplifting healthy communities in the regions we serve, we lean on our relationship with the Healthcare Anchor Network for guidance, support, and sharing of critical information. It is vital that the entire healthcare sector explore and commit to investments in the social needs and determinants of health, and the HAN is leading the way to promote this activity and collaboration among its members."

Dr. Kimberlydawn Wisdom, senior vice president of community health & equity, Henry Ford Health System







Activities of the Network

Initiative groups

- Place-based Investing
- Impact Purchasing
- Impact Workforce
- Advancing the Organizational Imperative
- Aligning to Advance Policy
- Building the Evidence Base
- Collaborating with Community Stakeholders
- Leveraging Anchor Philanthropy

High Impact, Time Limited Cohorts

- National Partnership for Women & Families
- Undue Medical Debt
- Building Resiliency through Employee Ownership (BREO)
- Center for Community Investment (CCI)
- Anchor Collaborative Learning

Ad-hoc Peer affinity list

- Academic Medical Centers
- Multi-State Systems
- Rural Areas
- Safety Net

Leadership commitments

- Impact Purchasing Commitment
- Place-based Investment Commitment
- Impact Workforce Commitment

Principles Sign On Documents

- Healthy & Affordable Housing
- Workforce Development & Inclusive,
 Local Hiring

Membership

Healthcare leaders are uniquely positioned and incentivized to play a more active role in supporting local economies. The time is now for an expansion and deepening of this work in our communities, and leaders in the field are rising to the occasion. Membership in the Healthcare Anchor Network is open to representatives of all health systems that can bring their energy, insight, and innovation to the collective work. Join us in advancing the anchor mission of healthcare.

LEADERSHIP





Health Care Anchor Network Health Systems Collaborating to Build Inclusive, Local Economies

The Healthcare Anchor Network (HAN) provides the knowledge and the resources to incubate and scale strategies to improve community health and well-being by building inclusive, local economies.

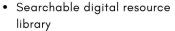


- · Make the business impact case
- · Drive community wealth building
- Share success stories
- Participate in regional hosting opportunities
- Champion & lead anchor mission movement



- 75+ health system members
- All department & career
- Safe space for learning & collaboration

- Research findings & case studies
- Reports on anchor mission & health & economic inequities
- Best practices
- Monthly calls & meetings across initiative groups
- Subject Matter Experts & consultants



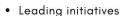
- Meeting & convening content
- Monthly e-newsletter
- Online anchor dashboard



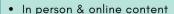


- Dialog across health systems
- Expertise at all levels
- In person & virtual forums
- Access to innovators, leaders & pathfinders
- Co-develop new tools & innovations
- Create messages & strategies for systemic change

IDEAS & TRAININGS



- Fresh insights delivered to your inbox
- Emerging practices
- High-impact cohorts



- Customizable, organization specific training
- Shared anchor metrics to benchmark, track progress & compare against member averages



For information on joining the Healthcare Anchor Network, email: membership@anchornetwork.org



Healthcare Anchor Network

Members

AdventHealth

Advocate Health

Allegheny Health Network

Allina Health

Ascension

Avera Health

Banner Health

Baystate Health

Beth Israel Lahey Health

BJC Health System

Bon Secours Mercy Health

Boston Children's Hospital

Boston Medical Center

Children's Hospital of Philadelphia

CHRISTUS Health

Cleveland Clinic

CommonSpirit Health

Corewell Health

Dartmouth Health

El Camino Health

Endeavor Health

Fairview Health Services

Franciscan Missionaries of our Lady Health

System

Froedtert Health

Geisinger

Grady Health System

Hackensack Meridian Health

Hartford HealthCare

Hawaii Pacific Health

Henry Ford Health

IU Health

Inova Health System

Intermountain Health

Jackson Health System

Jefferson Health

The Johns Hopkins Health System

Corporation

Kaiser Permanente

Keck Medicine of USC

Lurie Children's

Maimonides Medical Center

Mass General Brigham

MedStar Health

Memorial Hermann Health System

Mercy

The MetroHealth System

MultiCare

Nemours Children's Health

NewYork-Presbyterian

Northwell Health

Nuvance Health

Ochsner Health

Ohio State University Wexner Medical Center

OU Health

Parkland Health

Providence

Rush University System for Health

RWJBarnabas Health

San Mateo County Health

Seattle Children's Hospital

Sentara Health

Spartanburg Regional Healthcare System

SSM Health

Stanford Health Care

Sutter Health

Trinity Health

UC Davis Health

UCI Health

UCLA Health

UC San Diego Health

UC San Francisco

UMass Memorial Health

University of Maryland Medical System

University of Michigan Health—Michigan Medicine

UPMC

University of Utah Health

University of Vermont Health Network

HAN Affiliate Members:

Health Foundation of South Florida

Kansas City University

Methodist Healthcare Ministries